

NORFOLK DISTRICT U.S. ARMY CORPS OF ENGINEERS

FY25+ WORKLOAD FORECAST
February 2025

David Fedroff, Chief IIES



US Army Corps
of Engineers®



As of 15 Feb 2025



CHANGES SINCE LAST UPDATE

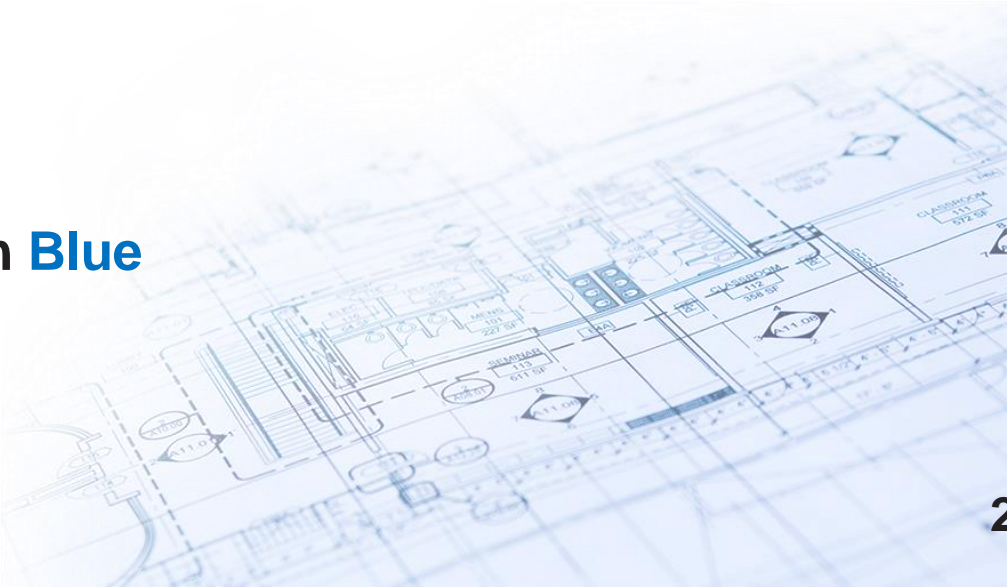
Norfolk CSRM

- Industry Day held 4 February at Norfolk District Headquarters

AE IDIQs and MATOC Plan

Contract	Planned Solicitation	Contract Value
General AE (MILCON, IIES, Cemetery, SRM)	1Q FY26	\$ 249M
Civil Works AE (CSRM Support)	1Q FY26	\$ 249M
ANC Entry Corridor Design – SATOC	1Q FY26 (T)	\$ 50M
Hydrographic/Land Survey –Services	1Q FY26 (T)	\$ 25M
Small Business Construction MATOC	TBD	\$ 100M

Additional Updates in the following slides are annotated in Blue





TRENDS/HIGHLIGHTS



Radford & Holston Army Ammo Plants

- **AE Contract: Under Evaluation**
 - \$240M MATOC
 - Will allow for use at all Ammunition GOCOs
 - **Finalizing Selections**
- **ANSol Thermal Treatment (Holston) – DBB (FY26)**
- **DB ANSol Tank Farm (Holston) – In evaluation**
- **New Water Intake Facility (Holston) – 2QFY25 Solicitation**
- **Laundry Facility – DB Ph 1 RFP Solicitation Feb 25**

Civil Works Program

- **Norfolk Harbor**
 - Norfolk Harbor, Thimble Shoal Channel O+M – **\$30M, SCHEDULED Award 14-AUG-2025**
 - **Lynnhaven River Basin – Ph 2 Wetland**; 12-acre wetland **FY25**
- **Norfolk Coastal Storm Risk Mgmt.** – approx. \$2.6B total cost, \$8M E&D underway for Ph 1
 - **\$399.3M** approved for construction funding from Bipartisan Infrastructure Law
 - **DB Pump Station – Harbor Park – Solicit: 4QTR FY25**
 - **SATOC for Phase (1A) – Solicit 4QTR FY25/1QTR FY26**
- **Peninsula Coastal Storm Risk Mgmt.** - **FCSA Executed 26 July 2024, Scoping underway**
- Awaiting new starts for **Coastal Storm Risk Mgmt Study** – Chincoteague
- FY24 BIL Spend Plan has **\$22M for renourishment of Sandbridge Beach, VA – 1st QTR FY26**
- **Craney Island Eastern Expansion – Main Dike – \$50M - \$100M – Solicited Closed**

DoDEA

- **Main focus is on SRM – utilizing existing IDIQs**
- **Replacement FAM Contract Award – DoDEA will award**

Arlington National Cemetery - \$10-\$15M SRM/YR

- **Southern Expansion –**
 - **Phase III – Cemetery Expansion (FY25) (Bids due 13March25)**
- **Entry Corridor Development / ADP1 Design (A-E SATOC)**
- **Niche wall extension and committal shelter conversion (A-E)**
- **Millenium columbarium and niche wall expansion (A-E)**
- **Road Projects (Full depth, Mill & Pave) (MATOC)**

Military Program

- **JBLE Program**
 - Ft. Eustis, HQ Bldgs., AIT Barracks PH IV, (\$10M - \$25M) - **Awarded**
 - Ft. Eustis, ACP, Main Gate (\$10M - \$25M) - **ATR; Award Pending**
 - ~~Langley, Fuel Systems Maintenance Dock (\$15M - \$30M) – Under Eval – ATR – Cancelled~~
 - FY26 Langley, Dorm, (\$75M - \$100M) – Design Complete; **Solicit 2Q FY26**
 - FY27 Langley, ACP Large Vehicle Insp. Fac, (\$75M - \$100M) - In Planning – **AE TO Pending**
 - FY28 Ft. Eustis, Air Traffic Control Tower, (\$20M - \$40M) - In Planning – **AE TO Pending**
- **UMMC**
 - **SOF Multi-Purpose Dynamic Range, Ft. Barfoot (\$1M - \$5M) - Resolicited – Proposal In Eval**
 - **West Apron Fire Pump, Langley (\$1M - \$5M) RTA - Solicit: 2Q FY25**
 - **FY25 Quantico, DODEA Maintenance Fac (\$5M - \$10M) - RTA – Solicit: 2Q FY25**
 - **FY26 Ft. Eustis, Active Vehicle Barriers, Back-Gate (\$1M - \$5M) - In planning – Solicit: 3Q FY25**
 - **FY26 Ft. Gregg-Adams, Obstacle Course (\$1M - \$5M) - In planning – Solicit: 3Q FY25**



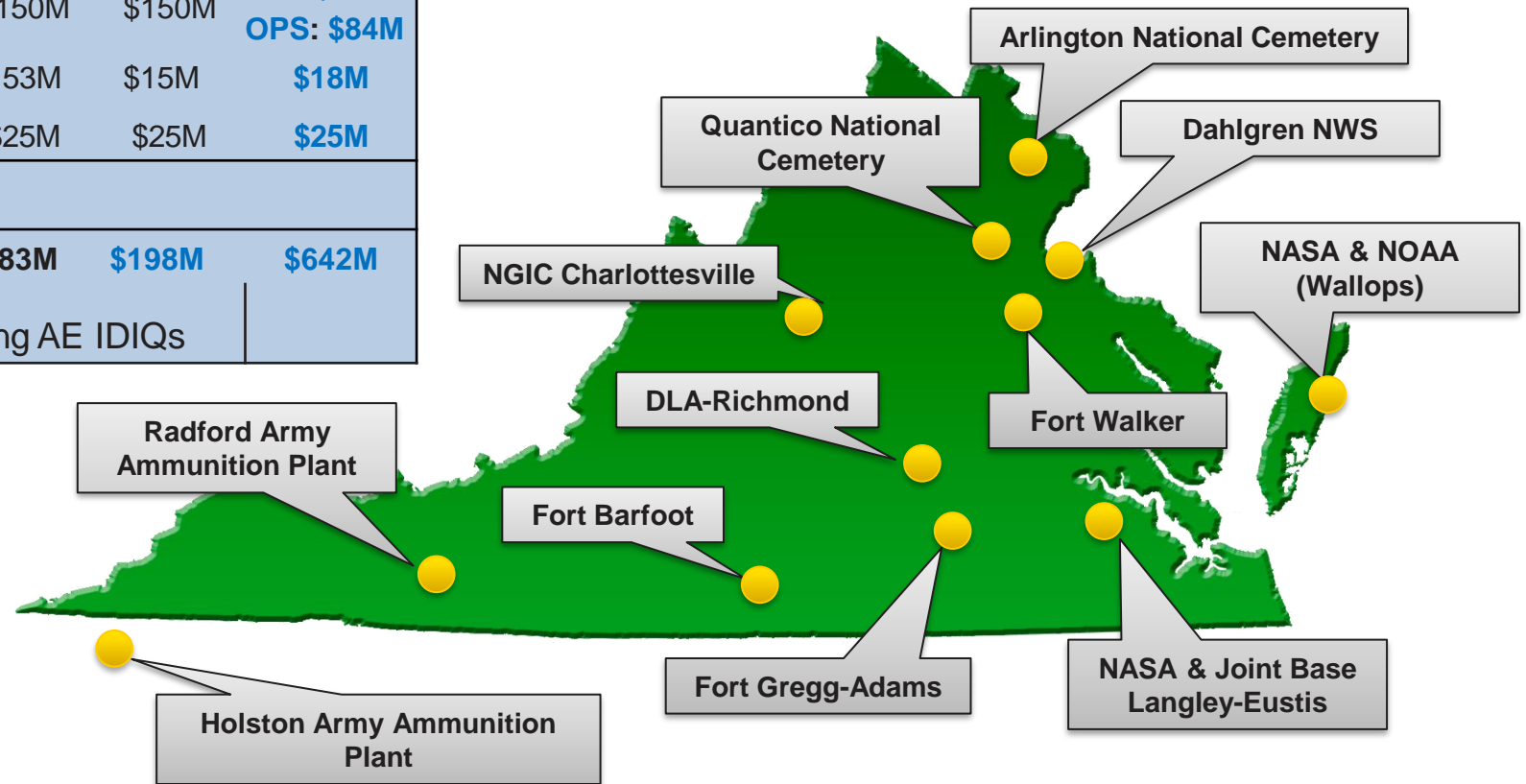
PROGRAM AT A GLANCE



PROGRAM SUMMARY:

	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	<u>FY23</u>	<u>FY24</u>	<u>FY25</u>
MILITARY	\$118M	\$477M	\$315M	\$105M	\$85M	\$ 3M	\$154M
IIES	\$33M	\$28M	\$145M	\$15M	\$170M	\$5M	\$190M
CIVIL & OPS	\$86M	\$51M	\$60M	\$153M	\$150M	\$150M	CW: \$171M OPS: \$84M
ANC	\$45M	\$30M	\$20M	\$10M	\$153M	\$15M	\$18M
DoDEA	\$22M	\$27M	\$25M	\$25M	\$25M	\$25M	\$25M
IIJA	\$557M						
	\$304M	\$613M	\$565M	\$865M	\$583M	\$198M	\$642M
*Does not include new or awards from existing AE IDIQs							

Awarded: \$ 594M in FY23
\$190M in FY24



**Further Small Business socio-economic set-aside may be determined pending results of market research*



OVERALL NORFOLK CSRM PROJECT SCOPE

City's Priorities for Construction Sequence:

- 1 Area 1 Ghent-Downtown-Harbor Park
- 2 Area 2 Pretty Lake
- 3 Area 3 Lafayette
- 4 Area 4 Broad Creek and Citywide/nonstructural

LEGEND

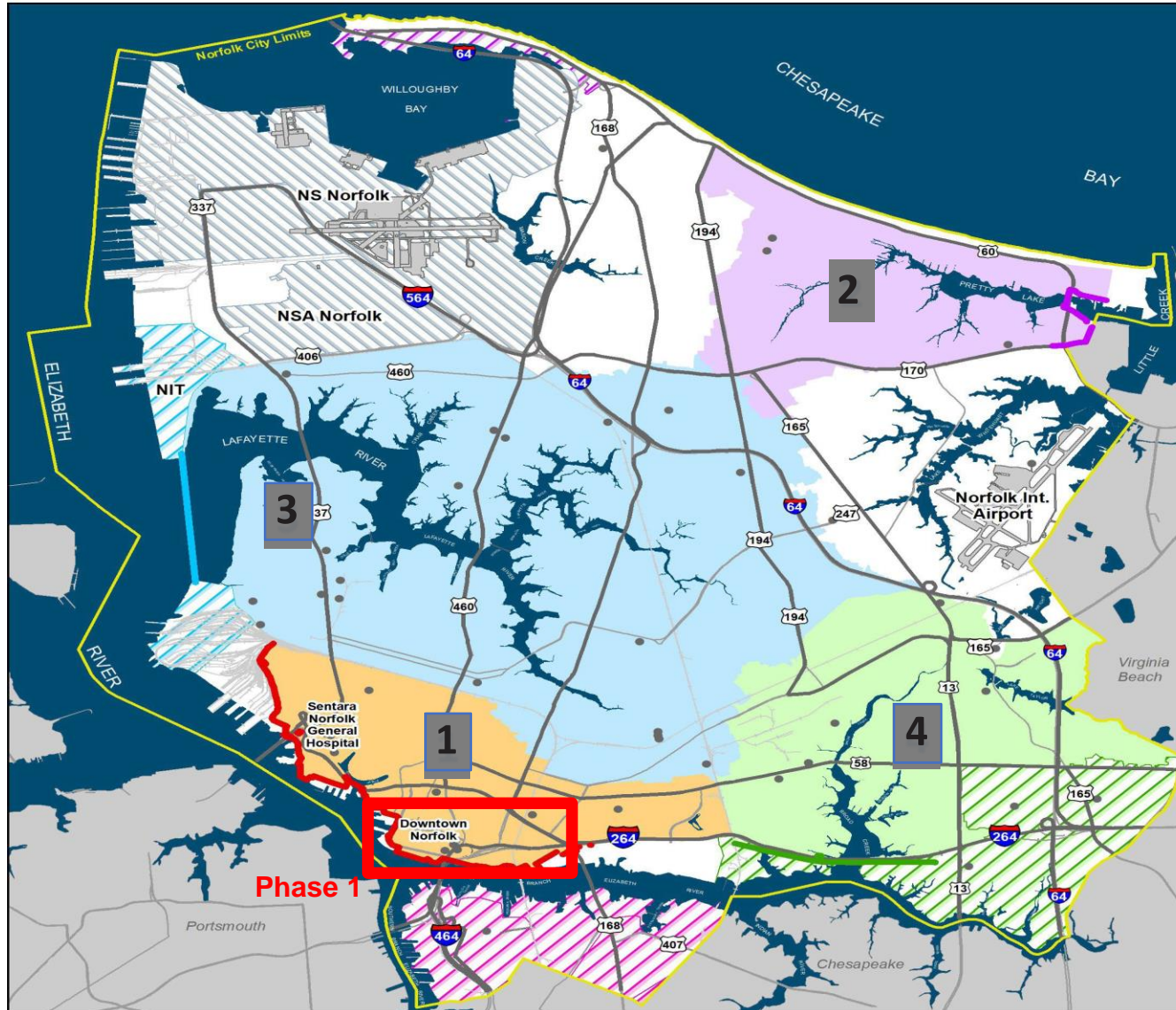
Structural Flood Risk Management Measures

- Ghent-Downtown-Harbor Park
- Pretty Lake Surge Barrier
- Lafayette Outer Surge Barrier
- Broad Creek Surge Barrier

Structural Measures Risk Management Area

Hatched Area Indicates Non-Structural Measures

- Ghent-Downtown-Harbor Park
- Pretty Lake Surge Barrier
- Lafayette Outer Surge Barrier
- Broad Creek Surge Barrier
- Campostella-Berkley Non-Structural Measures Area





PHASE 1A AND 1B

Phase 1B

Phase 1A

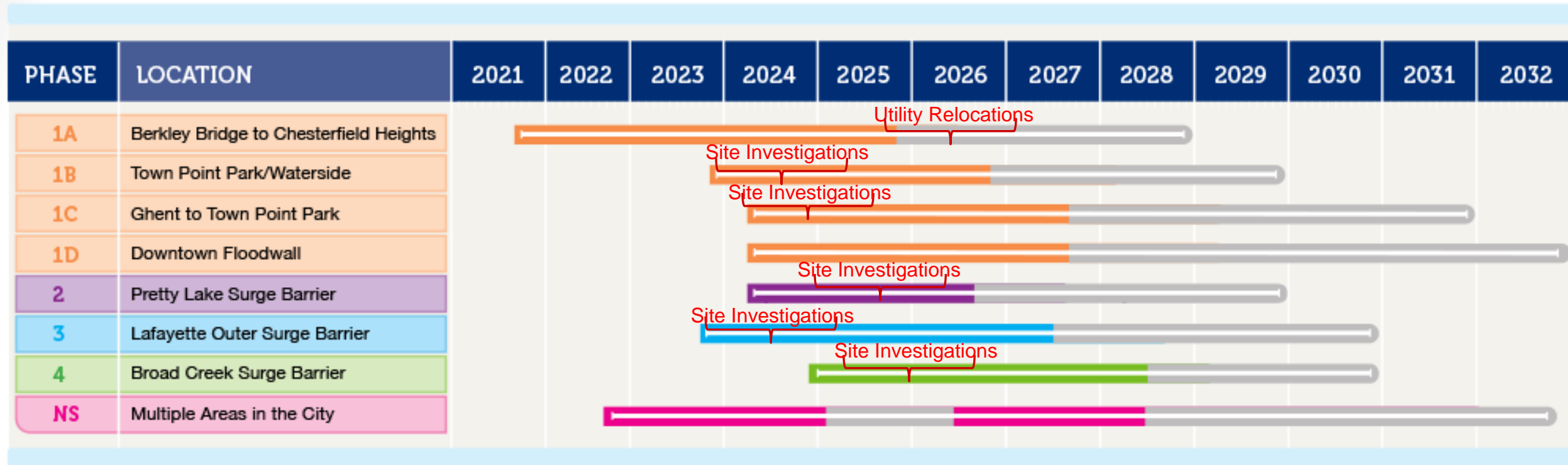




OVERALL PROJECT SCHEDULE

Design Phase

Construction Phase



**Timelines are approximate and subject to change.*

USACE administered Construction starts are dependent upon completion of utility relocations.



SUMMARY OF SCHEDULED TASK ORDERS AND CONTRACTS (NEXT 2 YEARS)

Project Element	Scheduled Award Date	Cost Estimate	Additional Notes
Phase 1B Design	January 2025 (Awarded)	\$10-15M	Design to 100%
Phase 1C/D Design	21 November 2024 (Awarded)	\$5-10M	Design to 35%
Phase 3 Design	May 2025	~\$10M	Design to 35%
Phase 1A Newton's Creek Pump Station – Design	April 2025	TBD	Design-Bid-Build, Design to 100%
Phase 1A Floodwall - Construction	2026/2027	\$30-75M	SATOC w/Seed Project Task Order #1 - PH 1A-1 Berkley Bridge to Harbor Park
Phase 1A Harbor Park Pump Station Construction	2026	\$30-50M	Design-Build

*Estimated based on timeline for utility relocations and real estate certification



PHASE 1 – NORFOLK CSRM PHASE 1 OVERVIEW

Phase 1a Pump Stations and Tide Gate (2 Construction Projects)

- Harbor Park Pump Station – Design-Build Acquisition Strategy (acquisition planning underway)
- 15% Design RFP for Harbor Park scheduled for completion, June 2025; Utility relocations requirements identified and environmental assessment underway.
- Newton's Creek Pump Station and Tide Gate – Design –Bid-Build, currently taking design to 100% vs. Harbor Park at 15%

Phase 1a Wall/Levee System, Mitigation Features

- 100% DRAFT Plans and Specifications scheduled, March 2025
- SATOC is anticipated for Phase 1A to maintain the construction start schedule due to recently realized timelines associated with utility relocations and real estate certification

Phase 1b Pump Stations Phase 1b Wall/Levee System

- Task order from AE MATOC, awarded on January 31st, 2025
- Includes 2 pump stations: St. Paul's and Town Point Park

Phase 1C and D – 35% Design Task Order

- Phase 1C is Downtown, through Ghent; Phase 1D is the redesign of the existing downtown floodwall
- Task order from AE MATOC, awarded in November 2024
- Phase 1C will be evaluated for phasing due to the length, cost and complexities with real estate and historic resources



FY25 NON-PROJECT SPECIFIC A/E IDIQ CONTRACTS + SATOCS

Type	Location	Lead POC	Amount	Small Business or Unrestricted	Solicitation Qtr / FY
DoDEA AE MATOC	CONUS & OCONUS	Alex Gusev	\$80M	UR	Awarded: 19 Sep 24
Army Ammo Plants	Radford/ Holston	Sarah Taylor	\$240M	UR	Under evaluation
SB AE MATOC	VA/Regional	Sarah Taylor	\$40M	SB	Under evaluation
CM Services – Norfolk CSRM	Hampton Roads	Tom Booth	\$4M	SB	FY26
DoDEA SRM x6	Various	Alex Gusev	\$4.5M each	SB	1Q-2Q FY25
General AE (MILCON, IIES, Cemetery, SRM)		Sarah Taylor	\$249M	TBD	1Q FY26
Civil Works AE (CSRM Support)		Sarah Taylor	\$249M	TBD	1Q FY26
ANC Entry Corridor Design – SATOC	ANC	Sarah Taylor	\$50M	TBD	1Q FY26 (T)
Hydro/Land Survey	VA/Regional	Miguel Lopez-Rivera	\$25M	SB	1Q FY26 (T)

** Further Small Business socio-economic set-aside may be determined pending results of market research*



EXISTING IDIQS (month/year)

Operations and Navigation Support

Hydrographic Survey

- Waterways (exp. 9/25)

James River Dredging

- Cottrell (exp. 10/25)

Craney Island Earthwork

- Three Oaks (exp. 8/27)

Norfolk Harbor Environmental Sampling

- EA Engineering (exp. 9/26)

Vessel Repair (exp. 8/26)

- Colonna Shipyard
- Fairlead Boatworks
- Lyon Shipyard
- Severn Yachting Center

ANC Southern Expansion Des. (stand-alone award) (exp. 12/29)

- **HNTB**
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gschwieterman@hntb.com
(804) 895-3780

Architect/Engineering General (exp. 6/27)

- **Prime AE Group, Inc**
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EXISTING CONSTRUCTION MATOCS/IDIQS

DoDEA GA & AL PM/DM (exp. 3/29)

- Ahntech Inc.

DoDEA KY PM/DM (exp. 10/29)

- TIYA Support Services

DoDEA GA & SC PM/DM (exp. 3/30)

- Dynamic – HHS JV, LLC.

DoDEA NC PM/DM (exp. 6/26)

- ASI-Brymak

DoDEA West Point PM/DM (exp. 9/27)

- Ahntech Inc.

DoDEA VA PM/DM (exp. 9/28)

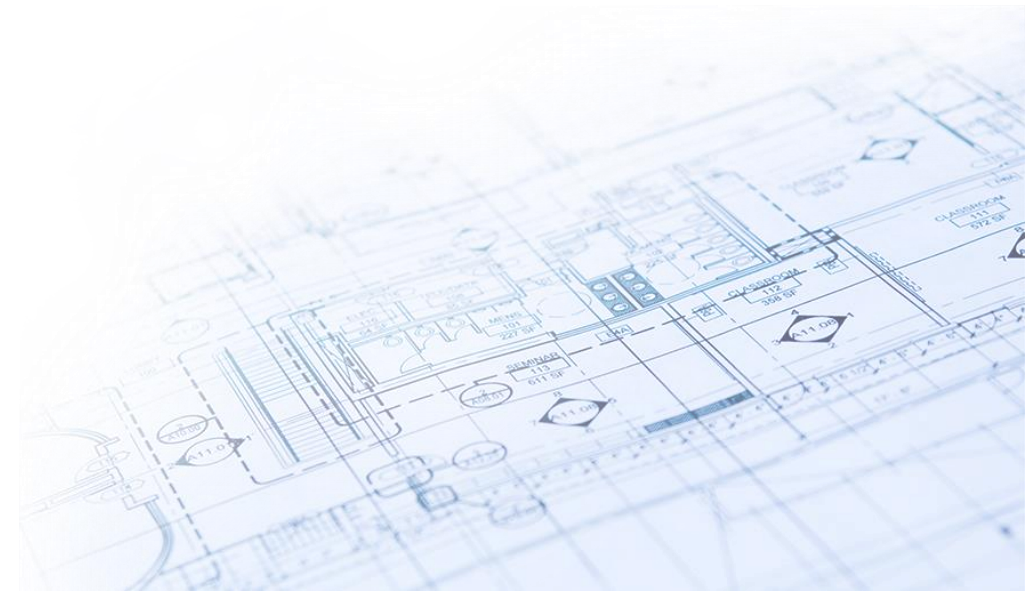
- Ahntech Inc.

Construction SATOCS (\$4M)

- New Dominion (NoVA/Richmond)

DoDEA AE IDIQ (\$ 80M) (exp. 9/29)

- Ewing Cole and SMMA (POC: John Capelli)
- KZF Design (POC: Doug Marsh)
- Schenkel & Shultz (POC: David Torbert)
- Woolpert (POC: Doug Brown)
- Zyscovich (POC: Michael McGuinn)





ACQUISITION STRATEGIES

Use sole source in most cases to get contractors doing specialized or work at unique locations – very limited use

Always trying to expand the pool of contractors working with us:

- 13 new contractors added to in FY21
- 7 new contractors added to in FY22
- 3 new contractors in FY23
- 8 new contractors in FY 24

Currently no pool of MATOCS to support SRM work

- One D-B SRM Construction Contract put in place – Northern VA (Quantico, Ft. Walker (Ft. A.P. Hill), Dahlgren, DSCR)
- Looking to add a stand-alone for DSCR and/or minor JOC – self performing majority of trades
- Small Business Construction MATOC **TBD**

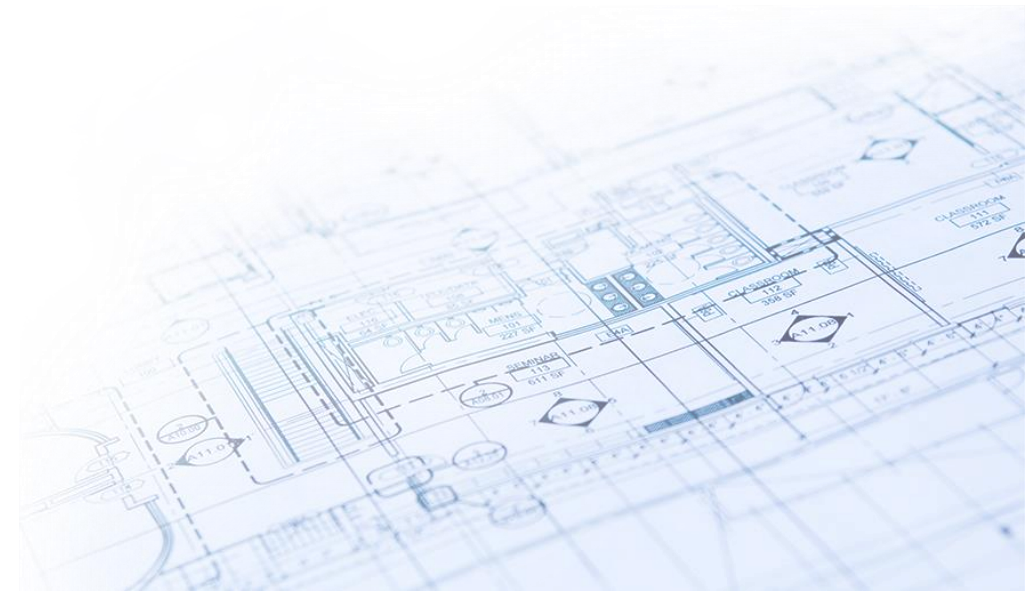
Developing Construction Acquisition Plans to support Norfolk Coastal Storm Risk Management Program

- Phase 1A – SATOC - DBB
- Phase 1B – Stand Alone DBB

Looking to develop the following additional tools:

DoDEA SRM IDIQS:

1. GA-AL: Ft. Moore, GA; Ft. Novosel, AL; Maxwell AFB, AL
2. KY: Ft. Campbell, KY; Ft. Knox, KY
3. NC: Ft. Liberty; Camp Lejuene
4. PR: Ft. Buchanan, PR; Ramey, PR
5. SC-GA: Ft. Stewart, GA; Ft. Jackson, SC; Laurel Bay Beaufort, SC
6. NY: West Point





MILITARY INSTALLATIONS - MILCON

Type of Work	Project Name	Acquisition Strategy – Stand Alone Contract or Basic IDIQ	Small Business or Unrestricted	Estimated Price Range	Anticipated Solicitation Qtr/FY
Construction	Renovate ACP Main Gate, Ft. Eustis	Stand Alone	SB	\$10M - \$25M	Solicited
	Fuel Systems Maint. Dock, Langley	Stand Alone	UR	\$15M - \$30M	Cancelled
	West Apron Fire Pump, Langley	Stand Alone	SB	\$1M - \$5M	3Q FY25
	SOF Multi-Purpose Firing Range, Ft. Barfoot	Stand Alone	SB	\$1M - \$5M	Re-Solicited 1Q FY25
	F-22 Dormitory, Langley	Stand Alone	UR	\$25M - \$100M	1Q FY26
	Active Vehicle Barriers, Back-Gate, Ft. Eustis	Stand Alone	SB	\$1M - \$5M	2Q FY26
	ACP/ Large Vehicle Inspection Fac, Langley	Stand Alone	UR	\$25M - \$100M	2Q FY27
	Air Traffic Control Tower, Ft. Eustis	Stand Alone	UR	\$20M - \$40M	2Q FY28

* Further Small Business goals and economic goals may be determined pending results of market research



MILITARY FY25 – DEFENSE SUPPLY CENTER RICHMOND (DSCR)

Type of Work	Project Name	Acquisition Strategy – Stand Alone Contract or Basic IDIQ	Small Business or Unrestricted	Estimated Price Range	Anticipated Solicitation Qtr/FY
Construction	Electrification Study	Stand Alone	SB	\$.5M - \$1M	Solicited
	Overhead to Underground Powerlines	Stand Alone	SB	\$1M - \$5M	2Q FY25
	WH 4 Truss Repair	Stand Alone	SB	\$1M - \$5M	2Q FY25
	Renovate Open Shed 5	Stand Alone	SB	\$1M - \$5M	2Q FY25
	Renovate Warehouse 66, C Office	Stand Alone	SB	\$1M - \$5M	2Q FY25
	Replace Roof Bldg. 32	Stand Alone	SB	\$5M - \$10M	2Q FY25
	North Gate Renovation	Stand Alone	SB	\$1M - \$5M	Awarded



MILITARY FY26 – DEFENSE SUPPLY CENTER RICHMOND (DSCR)

Type of Work	Project Name	Acquisition Strategy – Stand Alone Contract or Basic IDIQ	Small Business or Unrestricted	Estimated Price Range	Anticipated Solicitation Qtr/FY
Construction	Renovate Bldg. 45	Stand Alone	SB	\$1M - \$5M	3Q FY26
	Redesign & Repave Parking Lot 7	Stand Alone	SB	\$1M - \$5M	3Q FY26
	Install Bldg. 46 Switchgear	Stand Alone	SB	\$5M - \$10M	3Q FY26
	Redesign & Repave Parking Lot 4	Stand Alone	SB	\$1M - \$5M	4Q FY26
	Building 31, Demo 3 Bays (I - K)	Stand Alone	SB	\$1M - \$5M	4Q FY26
	Repair WH 32 Dock	Stand Alone	SB	\$1M - \$5M	On Hold
	Replace Roof Bldg. 31	Stand Alone	SB	\$5M - \$10M	4Q FY26
	Renovate Bldg. 37	Stand Alone	SB	\$5M - \$10M	4Q FY26

** Further Small Business socio-economic set-aside may be determined pending results of market research*



ARLINGTON NATIONAL CEMETERY

Type of Work	Project Name	Acquisition Strategy – Stand Alone Contract or Basic IDIQ	Small Business or Unrestricted	Estimated Price Range	Anticipated Solicitation Qtr../FY
Construction	Southern Expansion (Ph III) Cemetery Expansion	Stand Alone	UR	\$100M - \$250M	1Q FY25
	Millenium Efflorescence Repairs	Stand Alone	SB	\$500K - \$5M	1Q FY26
	McPherson Roads (Pt 2) Full Depth Reconstruction	Roads MATOC	SB	\$500k-\$1.5M	Awarded
	Roosevelt Drive (Wheaton to Porter) Mill and Pave	Roads MATOC	SB	\$500-\$1M	Awarded
	Schley, Sherman, Meigs Full depth Road Reconstruction	Roads MATOC	SB	\$10M - \$12M	3Q FY25
	Amphitheater Repairs/ Tomb Guard Quarters	Stand Alone	SB	\$8M-\$12M	3Q FY26
	Crook Walk Bridge & Sec. 37 Channel Repairs	Stand Alone	SB	\$1M-\$1.5M	4Q FY25



INTERAGENCY & ENVIRONMENTAL SERVICES (IIES) FY25

Type of Work	Project Name	Acquisition Strategy – Stand Alone Contract or Basic IDIQ	Small Business or Unrestricted	Estimated Price Range	Anticipated Solicitation Qtr/FY
Construction	Norfolk District Emergency Ops Ctr upgrade	TBD	SB	\$1M - \$5M	2Q FY25
	Holston ANSol Tank Farm D-B Construction	Stand Alone	UR	\$100M - 250M	Evaluating
	Holston Laundry Facility	Stand Alone	UR	\$10M - \$25M	Ph1 DB RFP, Solicit Feb 25
	Holston Roads	Stand Alone	Sole Source	\$1M - 5M	Awarded
	NASA Wallops Shoreline Protection (Beach/Breakwaters)	Stand Alone	TBD	\$25M - \$50M	1QFY26

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INTERAGENCY & ENVIRON. SERVICES (IIES) FY25, FY26 & FY27

Type of Work	Project Name	Acquisition Strategy – Stand Alone Contract or Basic IDIQ	Small Business or Unrestricted	Estimated Price Range	Anticipated Solicitation Qtr/FY
Construction	Holston New Water Intake Facility	Stand Alone	UR	\$25M - \$100M	3QFY25
	NSWC Carderock V-82 Renovation	Stand Alone	TBD	\$5M - \$10M	FY26
	SCIF Renovations (potentially 1) Hampton Roads Area	Stand Alone	TBD	\$1M - \$5M	FY26
	Holston Outfall 40 and Reservoir Repair	Stand Alone	TBD	\$10M - \$25M	FY26
	Holston ANSol Thermal Destruction Facility	Stand Alone	UR	\$100M - \$250M	FY26

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FY25 CIVIL WORKS & OPERATIONS NAVIGATION DREDGING

Type of Work	Project Name	Acquisition Strategy – Stand Alone Contract or Basic IDIQ	Small Business or Unrestricted	Estimated Price Range	Anticipated Solicitation Qtr/FY
Dredging	Thimble Shoal Channel, VA	Stand Alone	UR	\$25M - \$100M	4Q FY25
	James River Task Order 5	TO	SB	\$5M - \$10M	2Q FY25
	Milford Haven Jetty Repair and Dredging, VA	Stand Alone	TBD	\$5M - \$10M	3Q FY26
	Southern Branch of the Elizabeth River, VA	Stand Alone	TBD	\$1M - \$5M	4Q FY25
	Quinby Creek	Stand Alone	TBD	\$1M - \$5M	4Q FY25
	Little Machipongo Upland Placement Site	Stand Alone	TBD	\$1M - \$5M	3Q FY26
	Winter Harbor	Stand Alone	TBD	\$1M - \$5M	4Q FY26
	Craney Island Rehandling Basin	Stand Alone	TBD	\$5M - \$10M	1Q FY26

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FY25 CIVIL WORKS & OPERATIONS DREDGING



U.S. ARMY

Type of Work	Project Name	Acquisition Strategy – Stand Alone Contract or Basic IDIQ	Small Business or Unrestricted	Estimated Price Range	Anticipated Solicitation Qtr/FY
Dredging	Craney Island Eastward Expansion Dredging Main Dike Footprint	Stand Alone	UR	\$50M - \$75M	2Q FY25
	Davis Creek Dredged Material Placement Site, VA	Stand Alone	TBD	\$1M - \$5M	1Q FY30
	Deep Creek, Accomack	Stand Alone	TBD	\$1M - \$5M	3Q FY26
	Parker Creek, VA	Stand Alone	TBD	\$1M - \$5M	1Q FY26
	Starlings Creek Dredged Material Placement Site, VA	Stand Alone	TBD	\$1M - \$5M	3Q FY26
	Tangier Channels, Tangier Island, VA	Stand Alone	TBD	\$1M - \$5M	2Q FY27
	Nansemond River	Stand Alone	TBD	\$1M - \$5M	3Q FY26
	Chincoteague Inlet Beneficial Use of Dredged Material	Stand Alone	TBD	\$1M - \$5M	1Q FY27
	WCV Lewis Creek	Stand Alone	TBD	\$1M- \$5M	1Q FY27

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FY25 CIVIL WORKS & OPERATIONS

Type of Work	Project Name	Acquisition Strategy – Stand Alone Contract or Basic IDIQ	Small Business or Unrestricted	Estimated Price Range	Anticipated Solicitation Qtr/FY
Construction	Sandbridge Beach Nourishment	Stand Alone	UR	\$25M - \$50M	4Q FY25
	Lynnhaven River Basin, Phase 2 Wetland	Stand Alone	TBD	\$12M - \$15M	TBD
	Craney Island Project Office Expansion	Stand Alone	TBD	\$1M - \$5M	Awarded
	Craney Island Earth Work	IDIQ SATOC	TBD	\$75M - \$100M	Awarded
	Great Bridge Field Office Construction	Stand Alone	SB	\$1M - \$5M	ON HOLD
	Norfolk District Pier Renovations	Stand Alone	SB	\$10M - \$25M	ON HOLD
	Craney Island Ground Improvements	Stand Alone	TBD	\$10M - \$25M	2Q FY26

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SERVICE CONTRACTS FY25



U.S. ARMY

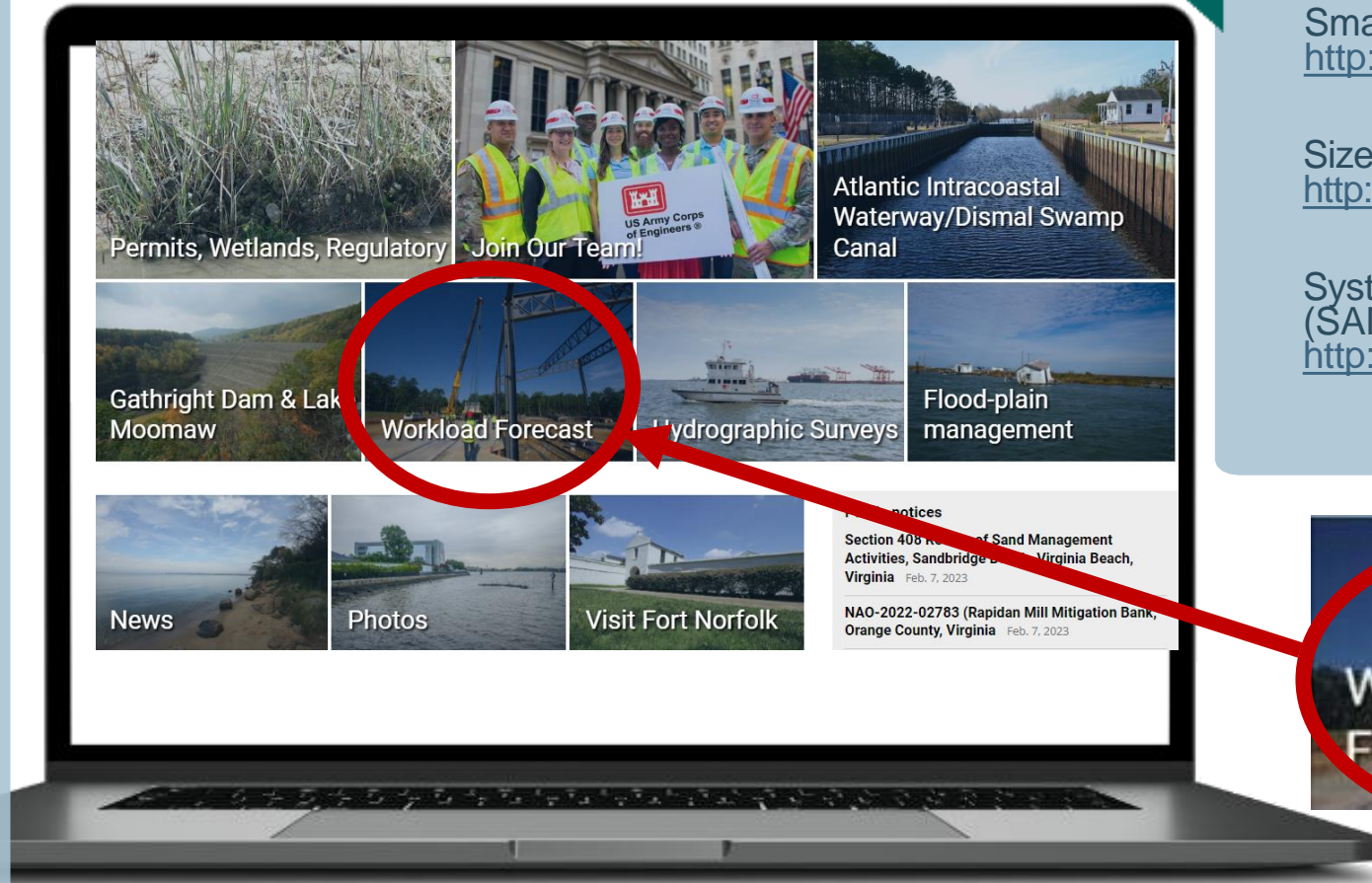
Type of Work	Project Name	Acquisition Strategy – Stand Alone Contract or Basic IDIQ	Small Business or Unrestricted	Estimated Price Range	Anticipated Solicitation Qtr/FY
Service	Atlantic Intracoastal Waterway Facility Services Contract, Great Br, VA	Stand Alone	UR	\$10M - \$25M	Awarded
	Generator Maintenance – Waterfield Bldg	Stand Alone	SB	<\$1M	1Q FY25
	HVAC Maintenance – Waterfield Bldg	Stand Alone	SB	<\$1M	1Q FY25
	Waterfield Bldg Elevator Modernization	Stand Alone	SB	<\$1M	1Q FY25
	Waterfield Bldg Guard Shack Roof	Stand Alone	SB	<\$1M	1Q FY25
	Armed Forces Recruiting Program Janitorial Contracts x 35 sites in VA	Stand Alone	SB	<\$1M	Awarded
	Title/Closing Contract – Multiple Projects	Stand Alone	TBD	<\$1M	TBD
	Gathright Dam Water Sampling	Stand Alone	UR	<\$300k	2Q FY25
	Gathright Dam HVAC	Stand Alone	UR	<\$300k	Awarded



CURRENT DETAILED PROGRAM BRIEF

HELPFUL HINTS

- **Respond to Market Research Efforts/Sources Sought:**
Let us know what you think are important evaluation criteria, technical considerations, high-risk concerns.
- **Stay Engaged!** Reach out to the Contract Specialist, Contracting Officer and/or Small Business Specialist with questions and concerns.
- **Share your best Practices and insights** – we want to know how to be better business partners!
- **Ensure your proposals answer the information requested** in the solicitation and are readable.
Information contained is in accordance with FAR 5.404. Magnitude, NAICS, and projected award dates are based on best information available at time of publication. Information is subject to change.
- Requests for market research or solicitations may be found at [beta.SAM.gov](https://beta.sam.gov).
- Visit our website www.nao.usace.army.mil for periodic updates to our program.



KEY RESOURCES

Small Business Administration
<http://www.sba.gov>

Size Standards
<http://www.sba.gov/size>

System Award Management (SAM)
<http://www.sam.gov>



Updated about every 6 weeks

[WWW.NAO.USACE.ARMY.MIL](https://www.nao.usace.army.mil)



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QUESTIONS?